

# Programme Appraisal & Enhancement (PAE) for Collaborative Provision (CP)

Please refer to the **CP PAE guidance notes** when completing and updating this document

Collaborative partner:	
Programme title(s)	
Cohorts/ academic session (e.g. Sep, March, June):	
<b>Location(s) of Delivery</b> (if more than one campus):	
Award(s):	
(These can be found on the programme specification)	
DMU Faculty: (This is either BAL, HLS, ADH, CEM or UWL)	
Programme Management Board (PMB) or equivalent at partner institution:	
Corresponding PMB at DMU – for faculty-owned programmes only:	
Appraisal of:	
Enhancement for:	
Professional, Statutory and Regulatory Bodies (PSRBs):  Please note any PSRB accreditation of the programme(s) and/or any consideration by local regulatory bodies (overseas partnerships)	
Date updated: Please note: an up to date version should be considered at each meeting of the PMB or equivalent	

## PAE commentary (appraisal)

In reviewing the programme(s), please consider each of the **sections** listed in this form and provide a summary of your analysis. Be concise in your commentary – bullet points are acceptable.

**Prompts** are provided in each section however some may not be relevant to your programme(s). Equally, don't feel you must restrict your appraisal to these prompts – please reflect on any other relevant information.

Do remember that data/evidence become available at differing times of year so you may not have all the data available to complete every section when you create your PAE.

Version dated: 26.07.191

The PAE is a "live" document so you should update your PAE once new information becomes available. The first iteration of the PAE template for <u>ALL</u> programmes should be approved by the relevant PMB or equivalent by **Friday 18 September 2020** and emailed to the Quality Officer (Partnerships) in DAQ immediately after. Thereafter, the updated PAE document should be presented to **each** meeting of the PMB or equivalent at the partner institution, for **consideration and endorsement** with revisions being made whenever necessary.

**For Faculty owned provision**: partners should email the PAEs to the Link Tutor and Quality Officer (Partnerships) in DAQ in time for the DMU Faculty's PMB/Subject Academic Committee (SAC). The Link Tutor will save the updated version on the University's shared drive.

**For Validation Service provision**: After each PMB meeting has taken place the PAE needs to be emailed to the Quality Officer (Partnerships) in DAQ, who will upload it on the University's shared drive, to ensure effective version control.

Where required action has been identified in the summary of analysis for each section, please ensure there is a reference and corresponding action in the plan located at the end of the form. *Actions* should be included for areas of enhancement and for the embedding and dissemination of *good practice* within the subject area, faculty and beyond as appropriate.

1. Recruitment		
Prompts	Data/ Evidence	Reference
<ul> <li>Please provide a brief overview of any recent/likely future changes to the market within which the programme operates, referring, for example, to the areas listed below:</li> <li>Maximum and Minimum validated numbers per cohort</li> <li>Target numbers and recruitment (per programme and per location, where applicable)</li> <li>Entry profile – UK, EU, international, part time, full time</li> <li>Entry qualifications</li> <li>Applications per place</li> </ul>	Data availability Collaborative partners should report from their own sources and liaise with the DMU faculty or UKVS for Validation Service provision	Action/ Good Practice reference
Summary of analysis (any actions should be given a reference number and go in the action plan)		
The BA Therapeutic communication was validated in June 2017 with an associated partner approval event. The maximum validation numbers are 30 students per cohort with the minimum being 10 per cohort.		
In 2019/2020 recruitment was buoyant and the programme saw 30 students enrolled for the September intake and 28 for the March intake. Applications were at a ratio of 3 per place available.  The programme team would like to explore increasing numbers per cohort with DMU.		
The cohorts for 2019/2020 were 80% were home students (60% from the local area of Bristol and 20% from London) and 20% of the cohort were International. All the students were studying full time		

All students met the UCAS and IELTS tariff for entry to the programme. 60% of students in 2019/2020 entered with A-level qualifications, 25% with BTEC or similar and 15% with international equivalent qualification.

2. Student feedback		
Prompts	Data/ Evidence	Reference
<ul> <li>In considering student feedback, please take account of any relevant agreed targets/thresholds:</li> <li>Good practice/areas for enhancement raised through internal and external surveys, such as the National Student Survey (NSS)</li> <li>Significant matters arising from Module Enhancement Plan(s) (MEPs) or equivalent forms where DMU MEP templates are not used</li> <li>Staff Student Consultative Committees (SSCCs)/Student Voice Committees**; student representatives; any other sources of student feedback; and significant matters from student feedback in relation to equality and diversity</li> <li>Good practice raised through student feedback, including feedback on student support services</li> </ul>	Data availability Termly SSCCs/ Student Voice Committees  Collaborative partners should report from their own sources and liaise with their faculty or UKVS for Validation	Action/ Good Practice reference
	Service provision	
Summary of analysis (any actions should be given a reference number and go in the	e action plan)	Reference
Verbal feedback within teaching sessions has been positive from the students and they praised the small group style of teaching and the interactive technologies used.		
Overall satisfaction through the National Student Survey (NSS) was 95% which is well above the benchmark for DMU.		
One issue raised though the MEP for THCO2001 was that the students felt there were over assessed.		
There have been 4 student voice meetings held throughout the academic year 2019/2020 and students have raised a number of issues and elements of good practice which have been collated on the student voice log and presented to the PMB.		
Through the student voice, students have highlighted that they would like more information about DMU societies and how they can be part of these as a DMU student at a collaborative partner.		A2.2

**Prompts**Please consider comments made by the External Examiner:

Data/ Evidence Reference
Data availability Action/

• Good practice identified by the External Examiners in the formal reports UG (standard) Good

Matters of concern/areas for enhancement identified by the External Examiner(s)	Jun/Jul <i>Practice</i> refer	ence in the
formal report		
	PG Nov/Dec •	
Significant matters and/or good practice arising in relation to diversity and/or		
protected characteristics*	Add comments fro	m External
Informal External Examiner feedback including emails and verbal comments also	Examiners report. Yo	ou may
	wish to attach the	EE's report.
Summary of analysis (any actions should be given a reference number and go in	the action plan) Ret	erence The
external examiner has raised two issues within their annual report. 1. To ensure	e feedback A3.1 co	mments and
rubric marks are consistent. 2. To provide additional detail on the internal A3.2 m individual marks.	noderation process	and altering
The external examiner has identified two areas of good practice 1. Fair support	rt to all students	GP3.1
including those with additional learning needs. 2. Excellent feedback provided assessments	to students after	GP3.2
/ersion dated: 26.07.193		
The external examiner also commented that there were a good range of assess	amanta which ic	

The external examiner also commented that there were a good range of assessments which is expected practice within DMU provision

There were no additional areas for concern or good practice identified by the External Examiner through verbal or e-mail communication or at the assessment boards

4. Link Tutor and/or External Subject Adviser (ESA) feedback. NOTE: ESA provision only.	As are for Validat	ion Service
Prompts	Data/ Evidence	Reference
<ul> <li>Please consider comments made by the Link Tutor and/ or External Subject Adviser (ESA) at any point during the academic session:</li> <li>Good practice identified by the ESAs/Link Tutors in their formal reports</li> <li>Matters of concern/areas for enhancement identified in their formal reports</li> <li>Significant matters and/or good practice arising in relation to diversity and/or protected characteristics*</li> <li>Informal Link Tutor/ ESA feedback including emails and verbal comments</li> </ul> Add some examples from Link Tutor feedback on good practice, areas of concern/enhancement.	Data availability ESA annual report: August  Link Tutor reports: August  Link Tutor reports on Programme Level Student Feedback (dates tbc)	Practice reference
Summary of analysis (any actions should be given a reference number and go in the action plan)		Reference
Link Tutor Feedback Highlights that;		

The operation of the Programme Management Boards has been run professionally and in line with regulations. They have been comparable to similar Programme Management Boards I have attended. They have allowed for the consideration of the action plan, as well as response to External Examiner and External Subject Advisor reports; curriculum development; implementation of new programme leaders and senior staff; review technical practice through a range of performance opportunitiesThe Link Tutor was asked for opinions throughout, as well as being able to offer advice on a number of points. Documentation was sent out in advance for these meetings.	
Good practice:	
<ul> <li>The online resources are of a particularly high standard for students wishing to specialise in mental health</li> </ul>	GP4.1
<ul> <li>The blended learning experience offered by the course was well received by the students.</li> </ul>	GP4.2
<ul> <li>The work sampling undertaken indicated an exceptional level of highly practical support and encouragement from the course leader via the workplace observations with clear signs of progress over time.</li> </ul>	GP4.3
The student feedback is positive and highlights their deep passion for their programme.	GP4.4
Development:	
<ul> <li>More depth and breadth of both research coverage and practical links would be useful for students.</li> </ul>	A4.1
<ul> <li>The labelling of the course in online marketing materials might have an impact on recruitment if potential students are using typical search terms to filter their course options.</li> </ul>	A4.2
<ul> <li>Look at the range of placement opportunities for the students.</li> </ul>	A4.3

# 5. Academic standards

• Confirm that the External Examiner(s) have verified academic standards • Comment on any potential risks to academic standards on the programme(s) (taking into account the range of data and/ or the information considered within this report, including the external examiner report/s, validation, re-validation, periodic review, collaborative review and re-accreditation information) – corresponding actions to go in the action plan.	Data availability  External Examiner report:	Reference Action/ Good Practice reference
	UG (standard)	
If risks to academic standards are identified, this information will need	Jun/Jul	
	PG Nov/Dec	
to be communicated as soon as possible to the Link Tutor/Educational		
Partnerships (UKVS for Validation Service provision only) and the Quality		
Officer (Partnerships) in AQS, for further action as required.		
The academic standards were confirmed within the external examiners report for 2019/202	20.	
One potential risk to the provision is that a key member of staff with specialist knowledge the modules is leaving the institution.	for two of	A 5.1

Prompts			Data/ Evidence	Reference
oreakdown of the cohort rathedata)  Non-continuation should actions added/amended Matters of concern, and including non-continuated Comparison across different where applicable  Collaborative partner (where applicable) with the Summarise any action induction activity for second to prontate the collaboration activity for second to prontate the c	ke account of any agreed targets/thresholds for than overall figures particularly in relation to the thin the academic session and good practice arising from the thin the academic session 2017-18 and good practice for any preparatory students moving into HE and between leverages in box below. Please remember to the than analysis of any student data.	a key metric and n monitoring data ta d all campuses ort and location	Data availability Collaborative partners should report from their own sources and liaise with their faculties or UKVS for Validation Service provision	Action/ Good Practice reference
Summary of analysis	(any actions should be given a reference	e number and go in th	ne action plan)	Reference
Levels	Students enrolled	Students prog	Students progressing / completing	
4	56	52		
5	54	54		

6	50	49	
There are 56 students at level for three students at level 4 has beer left the programme due to health. One student was discontinued an assignment to restart the progran One additional student has applie confirmation	n discontinued due to academic ad has successfully appealed an nme at level five.	failure, one level 4 student has	
One further student at level six ha	as interrupted the programme fo	r personal reasons	
Following the last assessment bo due to academic failure. This is b students are male.			A 6.1

PromptsData/ EvidenceReferenceIn considering data, please take account of any agreed targets/thresholdsCollaborativeAction/

Matters of concern, anomalies and/or good practice arising from the achiev	rement partners should Good and
equality data, including in particular Good Honours, closing attainment gaps	s report from their
Practice	
and supporting all students to achieve	own sources reference
Comparison across all campuses, where applicable and liaise with	
Significant matters arising – e.g. pass rates, average module marks	the DMU faculty or UKVS for
	, ,
Respond to prompts in box below. Please remember to Validation provide	de an analysis of any student
Service	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
data. Service	
	provision
Summary of analysis (any actions should be given a reference number and	d go in the action plan) <b>Reference</b> THC
1003 utilises a patchwork assessment with a number of options of form	ats for students GP 7.1 to
submit. This incorporates the principles of Universal design for learning	and was praised by
the external examiner. This module saw a 90% pass rate at first attempt	ot.
The programme team have been liaising with the link tutor to explore w	ays in which the A 7.1 program
can embed the principles of de-colonising DMU.	
THCO 2001 three students failed the initial submission, a significant dro	
year; all three trainees have since successfully completed a resubmissi	
THCO 2004 a significant number of fails (16) on the initial submission w	VITA SOME VERV DOOF
pieces of academic work- tutorial support has been offered on an indivi-	, ·

THCO 3300 a significant number of fails- discussion points above; tutorial support has been offered on an individual basis.

8. Student employability, work based/related and placement learning		
Prompts	Data/ Evidence	Reference

<ul> <li>In considering data, please take account of any agreed thresholds</li> <li>Significant matters in relation to Professional, Statutory and Regulatory Bodies (PSRBs)/accrediting bodies/regulatory bodies (overseas partnerships) (where applicable)</li> </ul>	Data availability Collaborative partners should report from their	Action/ Good Practice reference
<ul> <li>Employability within the curriculum</li> <li>Placement/volunteering activity within the programme</li> <li>Significant matters raised by/feedback from employers or former students</li> <li>Significant issues raised through the Module Enhancement Plans (MEPs) or equivalent</li> <li>Areas of good practice or for enhancement</li> </ul>	own sources and liaise with the DMU faculty or UKVS for Validation Service provision	
Summary of analysis (any actions should be given a reference number and go in the	e action plan)	Reference
Module Enhancement plans (MEP's) were received for all modules and were incorporated within this PAE. The programme has placement opportunities embedded within each year of study and all students experience the workplace as part of their degree. Students have requested that more placement opportunities are available, especially within the final year of their degree.		
Students commented that they particularly enjoyed working with people with mental health issues. This is a unique placement opportunity within the field for our students.		GP8.1

9. Relationship with alumni			
Prompts	Data/ Evidence	Reference	
Please describe your relationship with alumni, your relationship with the DMU Alumni team, discussions about enhancing the relationship with alumni and/ or ideas for developing the relationship further.  This section applies to mature partnerships that are likely to have alumni but new partners can comment on plans for the future and current discussions – if any – with DMU Alumni.  Reference: DMU Alumni: <a href="http://www.dmu.ac.uk/alumni/home.aspx">http://www.dmu.ac.uk/alumni/home.aspx</a>	Data availability Collaborative partners should report from their own sources and liaise with the DMU faculty or UKVS for Validation Service provision	Action/ Good Practice reference	
Summary of analysis (any actions should be given a reference number and go in the	e action plan)	Reference	
This programme is in its infancy and this year will see the first students graduate. As such, no Alumni yet exist.			

10. Resources		
Prompts	Data/ Evidence	Reference

Please discuss any changes to the learning and physical resources over the reporting period relating to the delivery of DMU programmes. Please also indicate where and when these have already been reported (e.g. Link Tutor/ESA visit; PMB meeting etc.) and any corresponding actions or noted good practice.  Confirmation or notification of changes to human resources is commented on in the Programme Compositions request document.	Collaborative partners should liaise with the DMU faculty or UKVS for Validation Service provision	Action/ Good Practice reference	
Summary of analysis (any actions should be given a reference number and go in the	e action plan)	Reference	
The library stock has been increased making available resources e.g. books, relating to all modules on this study programme. They have also worked collaboratively with module leaders to ensure up-date reading lists are provided (or linked to) within each module handbook.			
'Therapeutic Communication in Mental Health Nursing' added to Core Reading, NFL's library has purchased several hard copies			
New teaching rooms have been identified complete with interactive boards.			
All course materials are available on Blackboard including the modules assessment schedule.			
All students were given an e-learning induction in the library at the beginning of the year to encourage them to use those resources.			
The library staff email us frequently with news of books just in or any e-books that have been added to the database.			

All public information must be accurate and not misleading.

Reference

Action/

Please confirm that public information checks take place throughout the academic session. This should be confirmed at every PAE update. *Good* 

Practice

All marketing/promotional material must be approved by DMU marketing teams. Please comment on the reference approval process for your promotional/marketing material and provide links to publicity materials mentioning DMU programmes, for example your prospectus, website and/ or other relevant publicity material.

UCAS (UK only), Marketing material and webpages are checked regularly Newfoundland (NFL) operate according to the guidelines provided by the Competition and Markets Authority (CMA) to ensure optimum compliance with UK consumer protection laws, including the Consumer Rights Act 2015 (CRA), the Consumer Protection from Unfair Trading Regulations 2008 (CPTR) and the Consumer Contracts (Information, Cancellation and Additional Charges) Regulations 2013 (CCRs).

DMU partnership pages contain all the Information about the programme - including module overviews, entry requirements and tuition fees.

Our content on DMU website is managed through a Content Management System (CMS), which requires sign off by the designated officer within DMU, the International Marketing and Recruitment Manager working in the Marketing and Communications Directorate, prior to publication. Any updates or changes to the content on the NFL webpages are proposed by an NFL Marketing Manager.

All proposed changes are submitted for approval by a designated member of the DMU Marketing and Communications team, who sits under DMU's Content and Social Media Manager, before they go live on the website. The designated team member reviews the proposed copy to ensure accuracy and flag updates; this process also provides an additional checking point for the clarity of the information being provided. Only users who have completed For International

DMU's Data Protection Awareness training and CMS training are authorised to approve updates Partners this will to the DMU website.

Global

Educational Partnerships perform periodically Due Diligence to ensure all public information is accurate.

<del>Partnerships </del>Unit

NFL review all marketing materials periodically

(GPU)

## 12. Evaluation of the partnership

#### Data/ Evidence **Prompts** Reference Action/ Data availability Good Please provide a brief overview of the highlights, challenges and achievements of the Practice partnership over the reporting period and reference areas and suggestions for Collaborative reference partners should improvement (actions) and examples of good practice. Please liaise with your HE liaise with the Coordinator where appropriate. Prompts are provided below but don't feel you need DMU faculty. to restrict yourself to these: Commentary on how you comply with DMU's Quality Assurance operational management - e.g. Annual Quality Monitoring (AQM) requirements • Future planned developments with DMU. Visits by DMU to partner institution and vice versa\*. For partners with more than one programme, the response to this may be similar or identical to other PAEs please liaise with your HE Coordinator or administrator for the dates. Partnership liaison, organisation and management: o working relationship

 relationship with the Link Tutor, the ESA (Validation Service only) the EP/GPU Account Manager;
 staff development/training
 opportunities and access to information.

with DMU over the reporting period, including administration, support, advice and guidance, admissions, registration and communication of changes from DMU

\* A useful record for reference would be the following table (this can be copied and used as a separate reference or completed in this form)

Visits to DMU from the partner		Visits from DMU to the partner		
Meeting date	Brief purpose of the meeting/who was present	Meeting date	Brief purpose of the meeting/who was present	

#### **Summary of analysis** (any actions should be given a reference number and go in the action plan)

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Visits to DMU from	the partner	Visits from DMU to the partner	
Meeting date	Brief purpose of the meeting/who was present	Meeting date	Brief purpose of the meeting/who was present
10/12/2019	Collaborative Partners Management Group	9/9/2019	Training for new staff on Blackboard, DMU replay and Library resources
20/1/2020	Continued Professional Development - NFL teaching staff met with Link Tutor to apply for FHEA	15/09/19	Programme Management Board Link Tutor and Account Manager from Educational Partnerships
16/3/2020	Account Management Meeting with Educational Partnerships and NFL senior team.	23/9/2019	Induction Link Tutor, NFL teaching team and students
1/4/2020	Briefing for Collaborative Review, NFL Teaching team and Quality Officers from DMU Department of Academic Quality	25/9/2019	Library Induction for Students from Library and Learning Service

	20/11/2019	Training on PAE and Annual Quality Monitoring requirements. Quality Officers DAQ and NFL teaching team	
	18/12/2019	Programme Management Board Link Tutor and Account Manager from Educational Partnerships	
	7/4/2020	Programme Management Board Link Tutor and Account Manager from Educational Partnerships	
The programme sits within the Faculty of Healt attends the quarterly programme management with all QA processes within DMU such as PAI modification processes and programme compo	board meet Es, MEPs, st	ings. The programme is compliant	
DMU have allocated a link tutor to the program involved within the induction events for student staff in the use of DMU replay, blackboard and	s and they h	have also visited the campus to train	
The Department of Academic Quality have visit processes, specifically around the completion	•	ous to provide training about DMU Q	A
Two members of the programme team are beir Fellowship of the Higher Education Academy.	ng supported	l by DMU to apply for their	

13. Key activity		
Prompts	Data/ Evidence	Reference
This section deals with events that have already taken place or for which you are preparing.	Data availability	Action/ Good
	Date of event	Practice reference

Prompts Data/ Evidence Reference

Indicate the driver for programme change/development and how any changes Data
 availability Action/were communicated to students (where applicable) Various Good

• Research informed/engaged teaching Practice

reference

• In relation to equality and diversity, summarise how you have taken into account changes in the curriculum content, <u>Universal Design for Learning</u> (UDL),

Decolonising DMU (where appropriate), protected characteristics and the diverse needs arising from the diversity of your student cohort.

- Summarise any actions and good practice on any pre-arrival transitions/induction activity for first year students and for students moving between levels of study
- Comment on how the <u>Learning</u>, <u>Teaching and Assessment Strategy</u> has been implemented
- Confirm that programme documentation, including the programme specification and module specification(s), is up to date
- Include areas of good practice or for enhancement, for example embedding internationalisation, Universal Design for Learning, Decolonising DMU and Education for Sustainable Development (ESD).

	<ul> <li>Any periodic review, collaborative review or (re)validation events</li> <li>Any external accreditation visits or stakeholder meetings • Any other key</li> </ul>	activity				
	List any key activities that have taken place and comment on the outcomes as applicable. If there is no activity that fits in this section, please enter 'no relevant activity' (any					
	actions should be given a reference number and go in the action plan)					
	The partnership with DMU is due to be subject to a collaborative review within t academic year. The team are working with the link tutor to complete the Partner Programme Evaluation Document (PPED) template.					
	Partners must seek advice from the relevant PMB chair (or equivalent) and discuss any	proposed curriculu	m			
modifications. The PMB (or equivalent) must consider the modifications to the curriculum. If the PMB agre						
riculum modifications will be considered at either the Development and Review committee (DARC) for Fac						
	provision or at the Validation Service Board for University Wide Learning provision. If yo	u have any queries,	you should			
	contact the relevant L ink Tutor, ESA or the Faculty APQ.					

**Summary of analysis** (any actions should be given a reference number and go in the action plan)

Reference

No curriculum modifications have been undertaken in the last session. The programme team are aware that should they wish to make amendments, this should first be presented to the programme management board (PMB) for consideration.

The team have implemented the principles of UDL. Please see GP7.1

The programme team comply with the learning, teaching and assessment strategy for DMU A14.1 and all students receive feedback on their work within the required 20 working days.

Alternative feedback approaches are being developed such as audio feedback rather than just written feedback.

The programme and module specifications have been provided by the programme administrator and have been checked for accuracy. All of the specifications are up to date.

	Various	Good Practice reference
Summary of analysis (any actions should be given a reference number and go in the action plan)		

Key contacts for data		
For Collaborative Partners	Link Tutors for faculty owned provision  Educational Partnerships (EP) for  Validation Service provision	ep@dmu.ac.uk

Version dated: 26.07

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# Programme Appraisal & Enhancement (PAE) for Collaborative Provision (CP)

## Action Plan for Enhancement -

## To be presented and updated as a standing item at every PMB or equivalent

Collaborative partner:	Newfoundland College	Programme Management Board (PMB) or equivalent at partner institution (Validation Service only):	Human Communication
Programme title(s)	BA Therapeutic Communication	Corresponding PMB at DMU – for faculty-owned programmes only:	Newfoundland Health Sciences PMB
Cohorts/ academic session (e.g. Sep, March, June):	2 cohorts per year commencing in September and March	DMU Faculty:	Health and Life Sciences
Location(s) of Delivery (if more than one campus):	Newfoundland College, Bristol	Date of update:	18/06/2020

#### Status for Actions:

Major delay or	Some delays or	Underway and	Complete
problems	problems	on track	

### **NSS** related actions only:

The action's positive impact on student satisfaction and NSS outcomes is likely to be:

1 High 2 Moderate

The action's ease of implementation is likely to be:

A Challenging B Moderately challenging C Straightforward

Where the need for action has been identified in the PAE commentary, please include the actions in the action plan below.

The progress and status update columns in the action plan should be regularly updated and before each PMB.

Advice should be sought from the Associate Professors Quality regarding NSS related action status ratings with the PMB to review and advise as appropriate.

Where the need for action has been identified in the PAE commentary, please include the actions in the table below:

Reference for Action (A) /Good	PAE section	Evidence/ Source/data/ date/issue or area of good practice Appraisal section to be addressed	Action	Who will lead on this?	Deadline	Progress Please include date	Update Status
Practice (GP)							
<u>EXAMPLE</u> A18/19 - 1	2. Student Feedback	SSCC 2017/18: Improvement needed in handover in modules such as "Management and Strategy"	Liaise with staff from other departments to ensure the smooth handover of modules.	Head of Department/ Programme Leader	Start of 2018/19 session	21 Sept 2017 – A&F staff are in consultation with other departments and progress will be monitored via the SSCC.	ON TRACK
<u>EXAMPLE</u> GP17/18 - 1	3. External Examiner feedback  &  4. ESA feedback	External Examiner report (John Jones, 2017/18); ESA annual report (Sue Smith, 2017/18): Intercultural studies element of is a USP of provision	Highlight additional benefits of intercultural awareness; transferable and employability skills in the marketing of the programme. Share with similar programmes via Programme Leaders at the PMB. Design marketing strapline in promotional material.	Partner and DMU faculty Marketing	December 2018	Contact to be made between partner and DMU Marketing teams to approve strapline.  Link Tutor to disseminate GP at the faculty PMB if PL not present.	NOT STARTED YET

A1.1	Recruitment	Newfoundland College to explore with DMU an increase in validated student numbers due to buoyant recruitment	Programme leader to meet with Educational Partnerships account manager and DMU link tutor to discuss increasing numbers	Newfoundland Programme leader	December 2019	2nd November 2019 NFC sent formal request to UKVS Account Manager to increase validated numbers for programme including rationale.  2nd November 2019 UKVS Account Manager sent request to Programme Management Board Chair for review / approval	On Track
						Written request from NFL reviewed at PMB including rationale and NFL's evidence of availability / resources to support increased numbers.  Outcome of PMB; Chair requested that UKVS visit the collaborative partner, to establish that the resources are in place to support the additional numbers.	

A2.1	Student Feedback	The programme team to examine the assessments for THCO2001 in response to student voice	Programme leader to hold focus groups with level 5 students	Newfoundland Programme leader	November 2019	Forwarded to the next Programme Management Board April 2020 as an agenda item.	Some Delays
A2.2	Student Feedback	The link tutor to provide information to the NPL in relation to DMU societies.	Provision of information to disseminate to students	Link Tutor	For induction (September 2021)	Link Tutor liaised with De Montfort Students Union (DSU) re keeping partners updated. DSU sent HE Coordinator email regarding all societies which can be disseminated to students. DSU have agreed to send regular updates and marketing material via email.	On Track
						NFL students included on mailing list at DSU for regular updates on societies.  DSU and NFL have agreed date for DSU to visit during September 2021 Inductions to talk to new students.	

A3.1	External Examiner Feedback	The programme leader to work with the link tutor and team to ensure consistency of feedback and rubric.	Training of staff Discussion at staff meetings	Newfoundland Programme leader, Link Tutor	January 2020	13th January 2020 Link Tutor provided training at NFL for programme team on Marking Rubics and consistency of feedback. Link Tutor will review the next set of assessments to ensure this has been implemented.	On Track
A3.2	External Examiner Feedback	The programme leader and link tutor to work with the PMB to look at processes for ensuring transparent moderation	Discussion at PMB	All PMB members	January 2020	Agenda Item for PMB April 2020.	Some Delays
A 4.1	Link Tutor Feedback	Research Coverage	The programme leader to develop a list of resources including links on research coverage.	Programme Leader			Not Yet Started
A 4.2	Link Tutor Feedback	Link Tutor identified that the programme title may be impacting on recruitment. Although student recruitment is good students identified through feedback that they did not search for the 'programme title'.	Conduct survey with current students on 'Programme Title' and compare with HE sector.	Programme leader (involving) wider teaching team	January 2020	16 <sup>th</sup> December 2020 Programme Leader sent out survey to all current students via Blackboard Shell re Programme Name. Closing date for Survey January 2020.	On Track
						Programme Leader needs to analyse feedback and compare with market research.	

A 4.3	Link Tutor Feedback	Placement Opportunities for students	Look at the range of placement opportunities for students.	Programme Leader and Placement Team	December 2019		Major Delays
A5.1	Academic standards	A new member of staff needs to be appointed to support the programme	Newfoundland college to advertise, recruit and appoint a new member of staff with the required expertise.	Newfoundland college	February 2020	NFL advert went out in January 2020, received and shortlisted 5 candidates. NFL interviewed candidates in February 2020.	On Track
			college to ensure that the CV's for the individuals are shared with the Faculty.			the successful candidate to Link Tutor for approval and have updated the programme composition form.	
						NFL have informed candidate they have been successful subject to references and approval from DMU Link Tutor/ Programme Team.	
A 6.1	Continuation and Progression	Academic fails at Level 4.	Programme Leader to arrange academic writing support for students at risk of academic failure and inform	Programme Leader/ Personal Tutors	November 2019	24th October 2019 Academic writing session provided to all level 4 students. Library and Learning Service provide a session on	Complete

			students personal tutor.			Referencing and Bad Academic Practice.  12th December 2019 Module leader informed Personal Tutors of Students who are at risk of academic failure.  13th December 2019 Personal tutors provided 1-1 tutorials	
A7.1	Student Achievement	To explore the ways in which the programme can embed De-colonising DMU	Programme leader to be invited to Decolonising DMU sessions and be linked in with the DMU De- colonising DMU Team	Educational Partnerships	December 2019	Programme Leader invited to attend DeColonising DMU event on 20th March 2020.	Some Delays
A8.1	Student employability	To explore increasing placement opportunities for level six students	Placement lead to identify additional placement areas that students could access.	Placement lead (Newfoundland)	December 2019		Major Delays
A14.1	Programme Curriculum and delivery	To implement new ways of providing feedback to students	Programme leader to work with School Learning and Teaching Group (SLTG) lead within the Faculty to develop new mechanisms for audio feedback.	Programme leader and relevant SLTG chair	December 2019		Not Yet Started

GP 2.1	Student Feedback	The use of small teaching groups and interactive technologies.	Programme leader to inform staff about good practice at staff meetings.	Programme leader	January 2020	Feedback at Programme Management Board December 2019.	Complete
GP 2.1	Student Feedback	The use of small teaching groups and interactive technologies.	Module leaders to explore where the use of technologies could be further used within their modules	Module leaders	April 2020		Not yet started
GP 3.1	External Examiner Feedback	Fair support to all students including those with additional learning needs	Programme leader to disseminate to team at staff meeting.  EE's comments to be used within marketing material if consent is gained for this.		December 2020		Not yet started
GP 3.2		Excellent feedback provided to students after assessments	Programme leader to disseminate to team at staff meeting.  EE's comments to be used within marketing material if consent is gained for this.	Programme leader	At the next PMB Dec 2020	14 <sup>th</sup> December – Programme Leader reported to PMB.  21 <sup>st</sup> January Programme Leader requested consent from EE.	On Track
GP 4.1	Link Tutor Feedback	Online resources on mental health are of a particularly high standard.	Disseminate through PMB as good practice.	Programme Leader	At the next PMB 2020	14 <sup>th</sup> December – Programme Leader reported to PMB.	Complete

GP 4.2	Link Tutor Feedback	The blended learning experience offered by the course was well received by the students.	No Further Action .				Complete
GP 4.3	Link Tutor Feedback	The work sampling undertaken indicated an exceptional level of highly practical support and encouragement from the course leader via the	No Further Action.				Complete
		workplace observations with clear signs of progress over time.					
GP4.4	Link Tutor Feedback	The student feedback is positive and highlights their deep passion for their programme.	No Further Action.				Complete
GP 7.1	Student achievement	The use of a patchwork assessment with a number of formats to submit	Programme leader to share the good practice at the PMB	Programme leader	January 2020	Good Practice shared at Programme Management Board Dec 2019	Complete
GP 8.1	Student employability	Unique placement opportunities with mental health service users	Placement lead to explore further opportunities for developing this placement area.	Programme leader	January 2020	Please see Actions A4.3 and A 8.1.	Major Delays
			Student comments to be used within marketing material				

Please complete endorsements below

Endorsement	Date	Date	Date	Date
PAE endorsed by Associate Professor (Quality)/Chair of Validation Service Board (VSB) - for Validation Service only: At				
beginning of the academic year				

PAE considered at faculty PMB/SAC (faculty owned provision) or PMB equivalent at partner institution (Validation Service only) and endorsed by Chair.  For faculty owned provision PAEs should be sent to the Link Tutor and Quality Officer (Partnerships) in DAQ:  kathryn.butler@dmu.ac.uk in time for the faculty's PMB/SAC. The Link Tutor will save the updated version on the University's shared drive.  In the case of Validation Service provision PAEs should be considered and endorsed at the PMB equivalent at the partner institution and then sent to Quality Officer (Partnerships) in DAQ, who will upload it on the University's shared drive. PMB dates at the partner institution should be shared with DAQ.	18 <sup>th</sup> December 2019	7 <sup>th</sup> April 2020	
PAE process confirmed by Associate Professor (Quality) /Chair of Validation Service Board (VSB - for Validation Service only): Confirmation at the end of the academic year that due process has been followed			

Any outstanding actions should be rolled over to the new PAE at the end of the session